

Number of Days Cash on Hand									
	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	
Cash Available									
Current Cash	\$ 4,868,144	\$ 5,189,619	\$ 4,623,838	\$ 4,601,754	\$ 5,143,838	\$ 4,930,204	\$ 5,398,640	\$ 8,452,750	
Short-Term Investments (CDs & ICS)	2,021,637	2,029,740	2,037,874	2,766,318	2,800,802	2,815,589	3,142,772	3,805,762	
Noncurrent Cash	7,807,640	5,460,135	5,158,503	4,435,758	4,532,807	4,883,477	5,710,476	3,434,058	
Total Cash Available	\$ 14,697,421	\$ 12,679,494	\$ 11,820,215	\$ 11,803,830	\$ 12,477,447	12,629,270	14,251,888	15,692,570	
Operating Expenses	\$ 20,421,013	\$ 19,775,309	\$ 18,553,343	\$ 18,973,265	\$ 17,923,178	\$ 19,280,007	\$ 20,397,425	\$ 18,024,508	
Less Depreciation	(2,320,445)	(2,254,184)	(2,172,157)	(2,236,461)	(2,226,252)	(2,196,972)	(2,255,900)	(2,418,851)	
Cash Operating Expenses	\$ 18,100,568	\$ 17,521,125	\$ 16,381,186	\$ 16,736,804	\$ 15,696,926	\$ 17,083,035	\$ 18,141,525	\$ 15,605,657	
Daily Operating Expenses	\$ 49,591	\$ 48,003	\$ 44,880	\$ 45,854	\$ 43,005	\$ 46,803	\$ 49,703	\$ 42,755	
Number of Days Cash on Hand	296.4	264.1	263.4	257.4	290.1	269.8	286.7	367.0	
(<60 considered financial distress)									

Primary Reserve Ratio									
	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	
Unrestricted Net Assets	\$ 10,514,456	\$ 8,645,855	\$ 6,835,848	\$ 6,237,780	\$ 6,315,562	\$ 7,118,953	\$ 9,359,168	\$ 10,485,434	
Expendable Restricted	55,217	397,158	527,880	497,265	508,116	553,989	478,700	447,014	
Numerator Total	\$ 10,569,673	\$ 9,043,013	\$ 7,363,728	\$ 6,735,045	\$ 6,823,678	\$ 7,672,942	\$ 9,837,868	\$ 10,932,448	
Operating Expenses	\$ 20,421,013	\$ 19,775,309	\$ 18,553,343	\$ 18,973,265	\$ 17,923,178	\$ 19,280,007	\$ 20,387,080	\$ 18,024,508	
Non-operating Expenses	194,368	326,375	317,471	307,434	297,436	284,894	283,931	273,090	
Denominator Total	\$ 20,615,381	\$ 20,101,684	\$ 18,870,814	\$ 19,280,699	\$ 18,220,614	\$ 19,564,901	\$ 20,671,011	\$ 18,297,598	
Primary Reserve Ratio	0.51	0.45	0.39	0.35	0.37	0.39	0.48	0.60	
(< .10 considered financial distress)									

