

Number of Days Cash on Hand

	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Cash Available						
Current Cash	\$ 4,868,144	\$ 5,189,619	\$ 4,623,838	\$ 4,601,754	\$ 5,143,838	\$ 4,913,624
Short-Term Investments (ICS)	2,021,637	2,029,740	2,037,874	2,766,318	2,800,802	2,815,589
Noncurrent Cash	7,807,640	5,460,135	5,158,503	4,435,758	4,532,807	4,883,477
Total Cash Available	<u>\$ 14,697,421</u>	<u>\$ 12,679,494</u>	<u>\$ 11,820,215</u>	<u>\$ 11,803,830</u>	<u>\$ 12,477,447</u>	<u>12,612,690</u>
Operating Expenses	\$ 20,421,013	\$ 19,775,309	\$ 18,553,343	\$ 18,973,265	\$ 17,923,178	\$ 19,411,092
Less Depreciation	(2,320,445)	(2,254,184)	(2,172,157)	(2,236,461)	(2,226,252)	(2,196,972)
Cash Operating Expenses	<u>\$ 18,100,568</u>	<u>\$ 17,521,125</u>	<u>\$ 16,381,186</u>	<u>\$ 16,736,804</u>	<u>\$ 15,696,926</u>	<u>\$ 17,214,120</u>
Daily Operating Expenses	\$ 49,591	\$ 48,003	\$ 44,880	\$ 45,854	\$ 43,005	\$ 47,162
Number of Days Cash on Hand	296.4	264.1	263.4	257.4	290.1	267.4
(<60 considered financial distress)						

Primary Reserve Ratio

	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Unrestricted Net Assets	\$ 10,514,456	\$ 8,645,855	\$ 6,835,848	\$ 6,237,780	\$ 6,315,562	\$ 7,118,953
Expendable Restricted	55,217	397,158	527,880	497,265	508,116	553,989
Numerator Total	<u>\$ 10,569,673</u>	<u>\$ 9,043,013</u>	<u>\$ 7,363,728</u>	<u>\$ 6,735,045</u>	<u>\$ 6,823,678</u>	<u>\$ 7,672,942</u>
Operating Expenses	\$ 20,421,013	\$ 19,775,309	\$ 18,553,343	\$ 18,973,265	\$ 17,923,178	\$ 19,411,092
Non-operating Expenses	194,368	326,375	317,471	307,434	297,436	284,894
Denominator Total	<u>\$ 20,615,381</u>	<u>\$ 20,101,684</u>	<u>\$ 18,870,814</u>	<u>\$ 19,280,699</u>	<u>\$ 18,220,614</u>	<u>\$ 19,695,986</u>
Primary Reserve Ratio	0.51	0.45	0.39	0.35	0.37	0.39
(< .10 considered financial distress)						