

Number of Days Cash on Hand

| | FY2016 | FY2017 | FY2018 | FY2019 | FY2020 | FY2021 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Cash Available | | | | | | |
| Current Cash | \$ 4,868,144 | \$ 5,189,619 | \$ 4,623,838 | \$ 4,601,754 | \$ 5,143,838 | \$ 4,913,624 |
| Short-Term Investments (ICS) | 2,021,637 | 2,029,740 | 2,037,874 | 2,766,318 | 2,800,802 | 2,815,589 |
| Noncurrent Cash | 7,807,640 | 5,460,135 | 5,158,503 | 4,435,758 | 4,532,807 | 4,883,477 |
| Total Cash Available | \$ 14,697,421 | \$ 12,679,494 | \$ 11,820,215 | \$ 11,803,830 | \$ 12,477,447 | 12,612,690 |
| Operating Expenses | \$ 20,421,013 | \$ 19,775,309 | \$ 18,553,343 | \$ 18,973,265 | \$ 17,923,178 | \$ 19,411,092 |
| Less Depreciation | (2,320,445) | (2,254,184) | (2,172,157) | (2,236,461) | (2,226,252) | (2,196,972) |
| Cash Operating Expenses | \$ 18,100,568 | \$ 17,521,125 | \$ 16,381,186 | \$ 16,736,804 | \$ 15,696,926 | \$ 17,214,120 |
| Daily Operating Expenses | \$ 49,591 | \$ 48,003 | \$ 44,880 | \$ 45,854 | \$ 43,005 | \$ 47,162 |
| Number of Days Cash on Hand | 296.4 | 264.1 | 263.4 | 257.4 | 290.1 | 267.4 |
| (<60 considered financial distress) | | | | | | |

Primary Reserve Ratio

| | FY2016 | FY2017 | FY2018 | FY2019 | FY2020 | FY2021 |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Unrestricted Net Assets | \$ 10,514,456 | \$ 8,645,855 | \$ 6,835,848 | \$ 6,237,780 | \$ 6,315,562 | \$ 7,118,953 |
| Expendable Restricted | 55,217 | 397,158 | 527,880 | 497,265 | 508,116 | 553,989 |
| Numerator Total | \$ 10,569,673 | \$ 9,043,013 | \$ 7,363,728 | \$ 6,735,045 | \$ 6,823,678 | \$ 7,672,942 |
| Operating Expenses | \$ 20,421,013 | \$ 19,775,309 | \$ 18,553,343 | \$ 18,973,265 | \$ 17,923,178 | \$ 19,411,092 |
| Non-operating Expenses | 194,368 | 326,375 | 317,471 | 307,434 | 297,436 | 284,894 |
| Denominator Total | \$ 20,615,381 | \$ 20,101,684 | \$ 18,870,814 | \$ 19,280,699 | \$ 18,220,614 | \$ 19,695,986 |
| Primary Reserve Ratio | 0.51 | 0.45 | 0.39 | 0.35 | 0.37 | 0.39 |
| (< .10 considered financial distress) | | | | | | |